

STATEWIDE MAPS: ACCOUNTABLE COMMUNITIES FOR HEALTH

Minnesota Accountable Health Model - State Innovation Model (SIM)

October 2015

Prepared For:

Minnesota Department of Human Services
Minnesota Department of Health

Prepared By:

State Health Access Data Assistance Center

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Table of Contents

Introduction	1
Overview	1
Minnesota Accountable Communities for Health (ACH) Grantees	3
1. Accountable Community for Health for People with Disabilities	4
2. CentraCare Health Foundation	6
3. Ely Community Care Team	8
4. Greater Fergus Falls Accountable Community for Health	10
5. Hennepin County Correctional Clients.....	12
6. Hennepin County Medical Center (HCMC) Community Care Team	14
7. Mayo Community Care Team	16
8. New Ulm Medical Center	18
9. North Country Community Health Services.....	20
10. Northwest Metro Healthy Student Partnership	22
11. Southern Prairie Community Care	24
12. Together for Health at Myers-Wilkins	26
13. Total Care Collaborative.....	28
14. UCare/FUHN Accountable Community for Health Initiative	30
15. Unity Family Health Care	32
Technical Appendix.....	34

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Introduction

This document includes statewide maps of the Accountable Communities for Health (ACH) grant investment made by the Minnesota Department of Health and the Minnesota Department of Human Services under their Minnesota State Innovation Model (SIM) program. The primary data source for these maps is the organization database created by the State Health Access Data Assistance Center (SHADAC) to support the state-led evaluation of Minnesota's Model. A separate evaluation deliverable provides statewide maps of Round 1 e-Health collaboratives. The purpose of these maps is to depict the geographic reach of specific SIM investments across the State as well as to display the types of and relationships among organizations participating in SIM in Minnesota.

Overview

In line with Minnesota's Accountable Health Model focus on system integration to address the social determinants that impact the health of residents, the Accountable Communities for Health grant program consists of 15 partnerships between provider organizations and communities to identify health and cost goals and take on accountability for population health. This program builds on health reform efforts that predate the SIM initiative, including the Community Care Teams (CCT) grant program (funded in 2011). Three of the 15 ACH grants were also CCTs. The work of the 15 ACHs began in January of 2015 and will extend through December of 2016.

The maps that follow provide a geographic view of the location and reach of the ACHs within the State of Minnesota. The first map provides an overview of the 15 ACH grants totaling \$5.5 million, located according to the address of the lead organization and shaded according to whether it participated as a CCT prior to receiving SIM funds. Lead organizations span 10 counties across both urban and rural areas of the state. ACH-specific maps include a statewide view of partner locations as well as a closer look at the proposed service area of the ACH. ACHs service areas are defined according to county boundaries, in most cases. Other ways to define ACH service area include zip code boundaries, cities or school districts. Participating organizations and service areas were verified as of October 2015. (The Technical Appendix at the end of this deliverable provides additional detail on SHADAC's verification process.)

170 organizations are active participants in at least one of the 15 ACH grant programs, as lead organizations, partners, or vendors. ACHs range from five participating organizations in the New Ulm Medical Center ACH in the city of New Ulm and its surrounding areas, to 22 participating organizations in the Greater Fergus Falls ACH. Table 1 provides an overview of participating ACH organizations by organization type. Each individual ACH map is followed by a table with brief descriptions of participating organizations. Descriptions align with organization type in Table 1, and provide additional detail on whether the entity is an Accountable Care Organization (ACO), certified as a Health Care Home (HCH), and/or a Federally Qualified Health Center (FQHC). The State required ACHs to partner with an ACO. Accountable Care Organizations participating in ACHs include, but are not limited to, Medicaid Integrated Health Partnerships (IHPs) and Medicare Shared Savings Program ACOs.

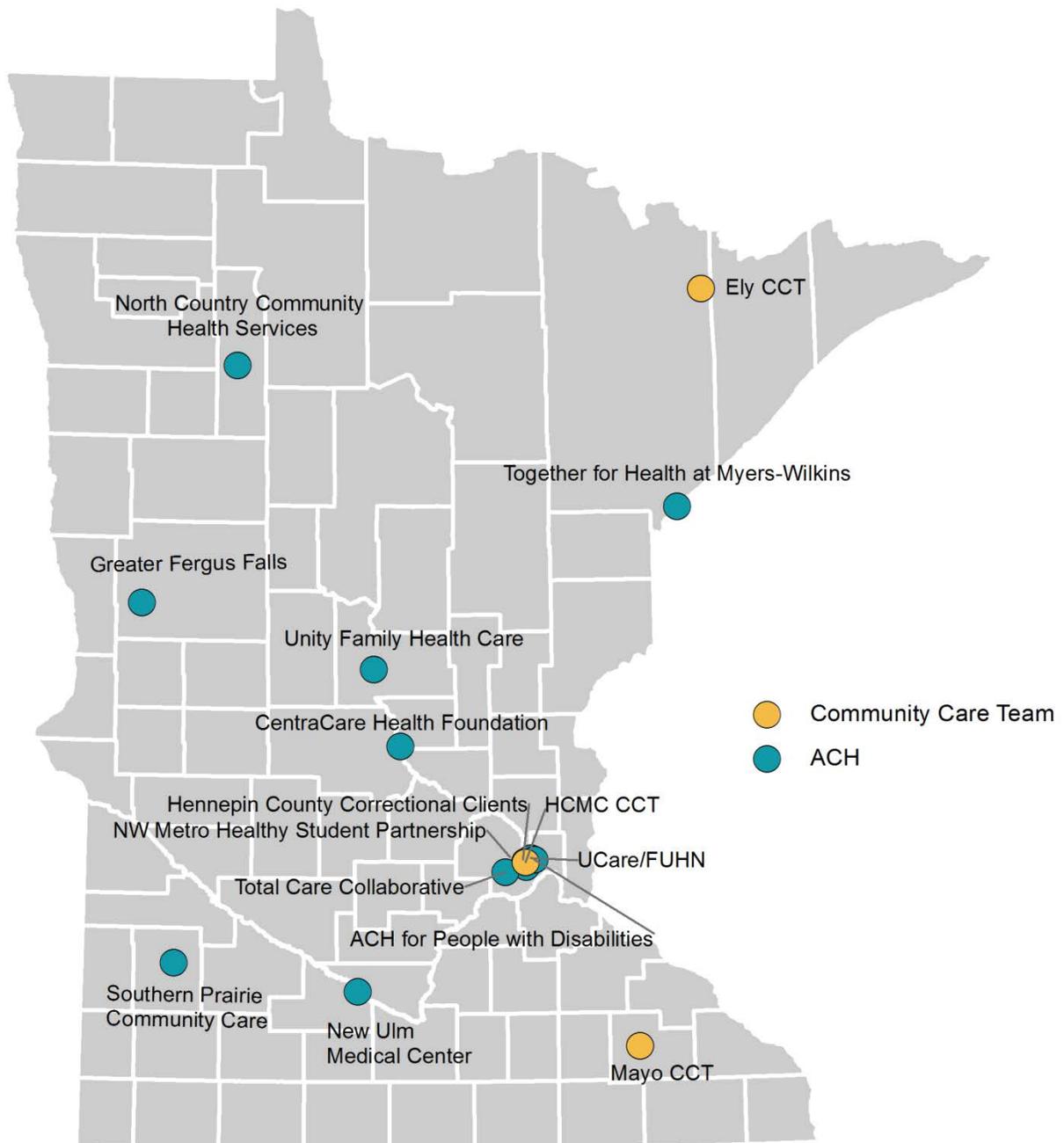
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Table 1: Active ACH Participants by Organization Type

Organization Type	Number of Organizations
Hospitals and/or network of hospitals	1
Clinics and/or Network	19
Healthcare Systems	17
Health Plans	4
Behavioral Health	15
Public Health and Human/Social Service (includes disability service provider)	73
Long-Term Post-Acute and/or Home Care Services	6
Education (includes universities)	18
Other (e.g., vendor, EMS, pharmacy, legal services)	17

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Minnesota Accountable Communities for Health (ACH) Grantees

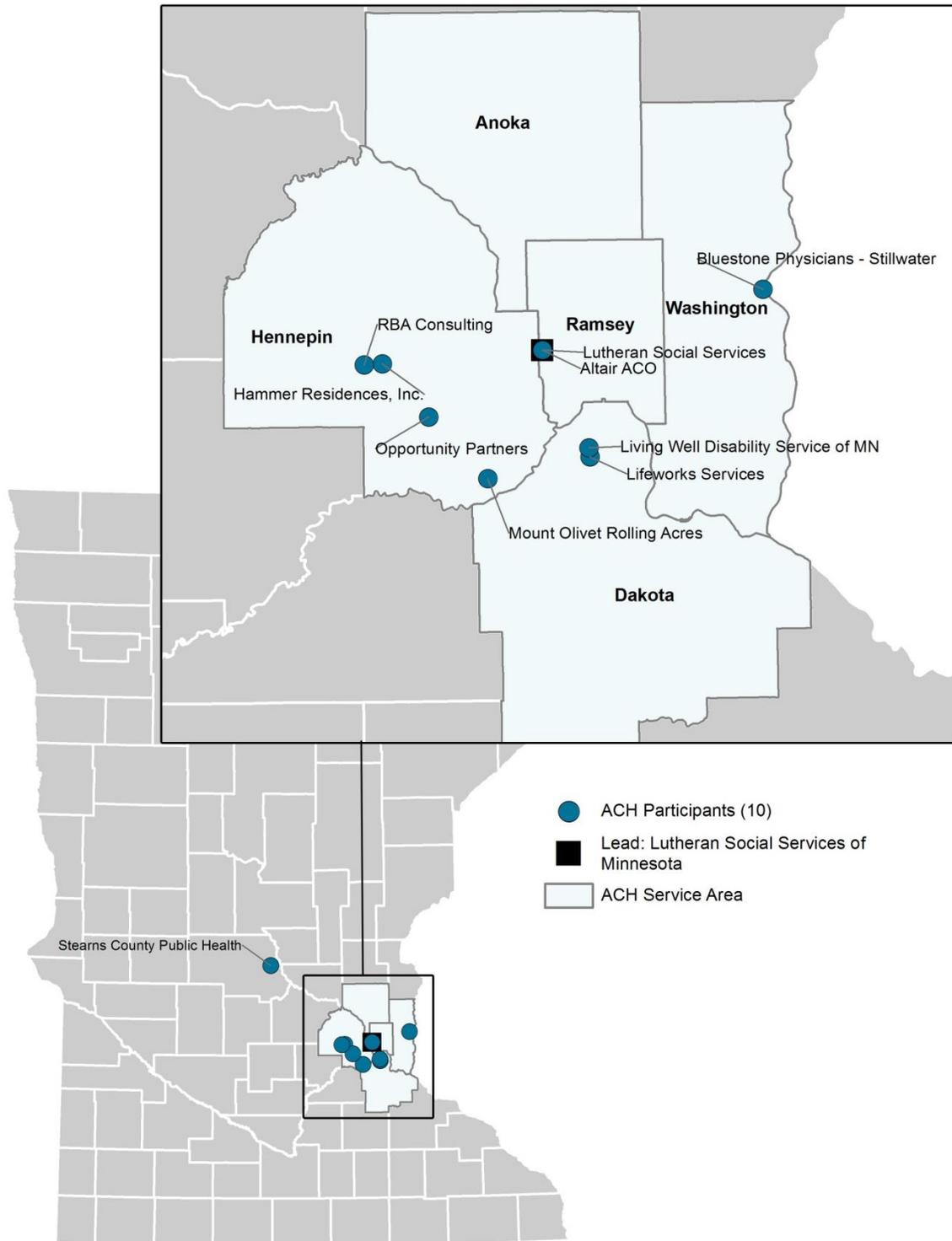


Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

1. Accountable Community for Health for People with Disabilities



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

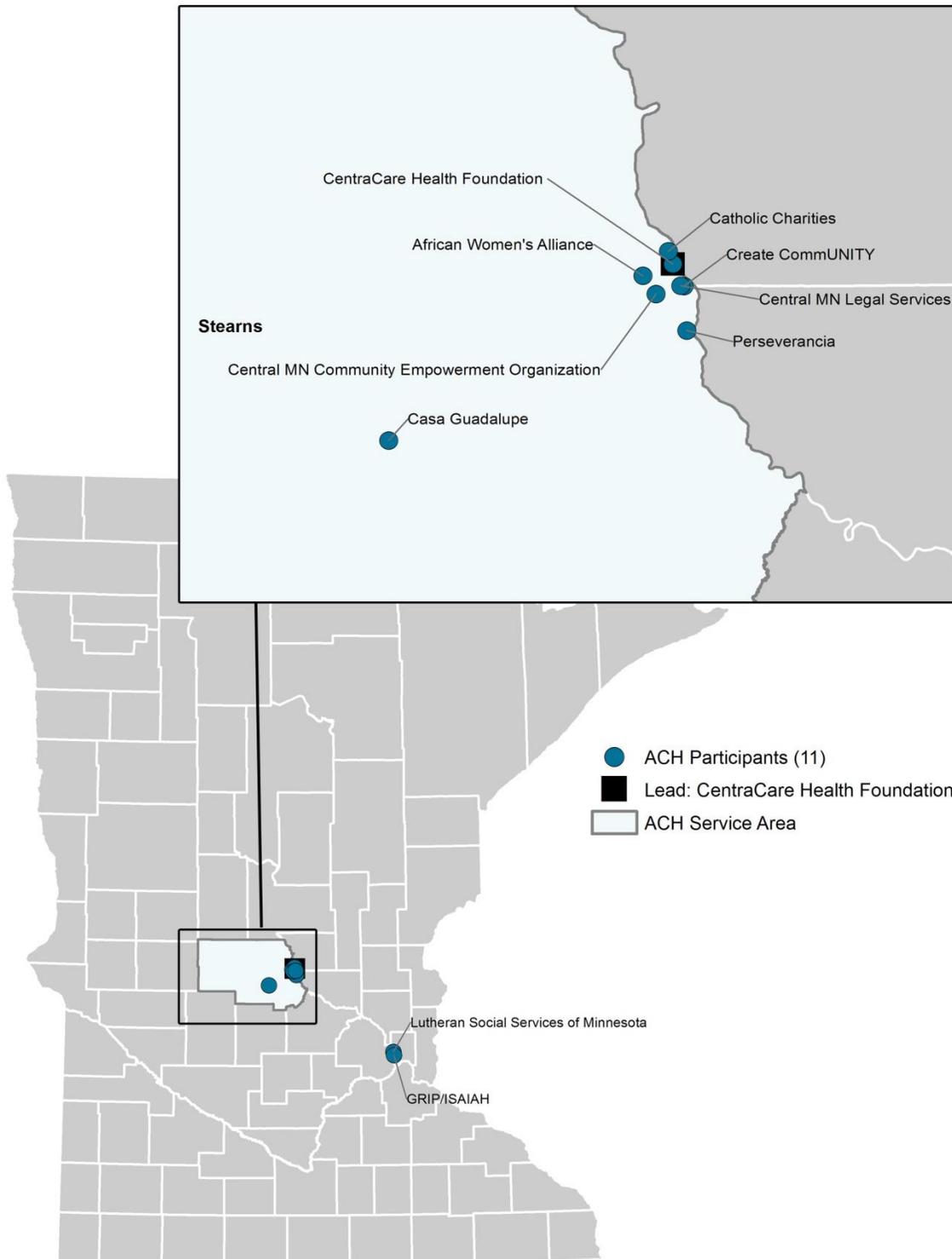
ACH for People with Disabilities Participating Organizations

Participating Organizations (10)	Organization Description
Altair ACO	Health Care System (ACO)
Bluestone Physicians - Stillwater (Bluestone Physician Services)	Health Care Provider Network (Medicaid IHP; HCH Certification)
Hammer Residences, Inc.	Disability Services Provider
Lifeworks Services	Disability Services Provider
Living Well Disability Service of MN	Disability Services Provider
Lutheran Social Service of Minnesota	Disability Services Provider
Mount Olivet Rolling Acres	Disability Services Provider
Opportunity Partners, Koch Technical and Training Campus	Disability Services Provider
RBA Consulting	Consultant (Vendor)
Stearns County Public Health	County Public Health

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.



2. CentraCare Health Foundation



Note: Plotted organizations may overlap because they are in close proximity. One out-of-state partner is not plotted.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

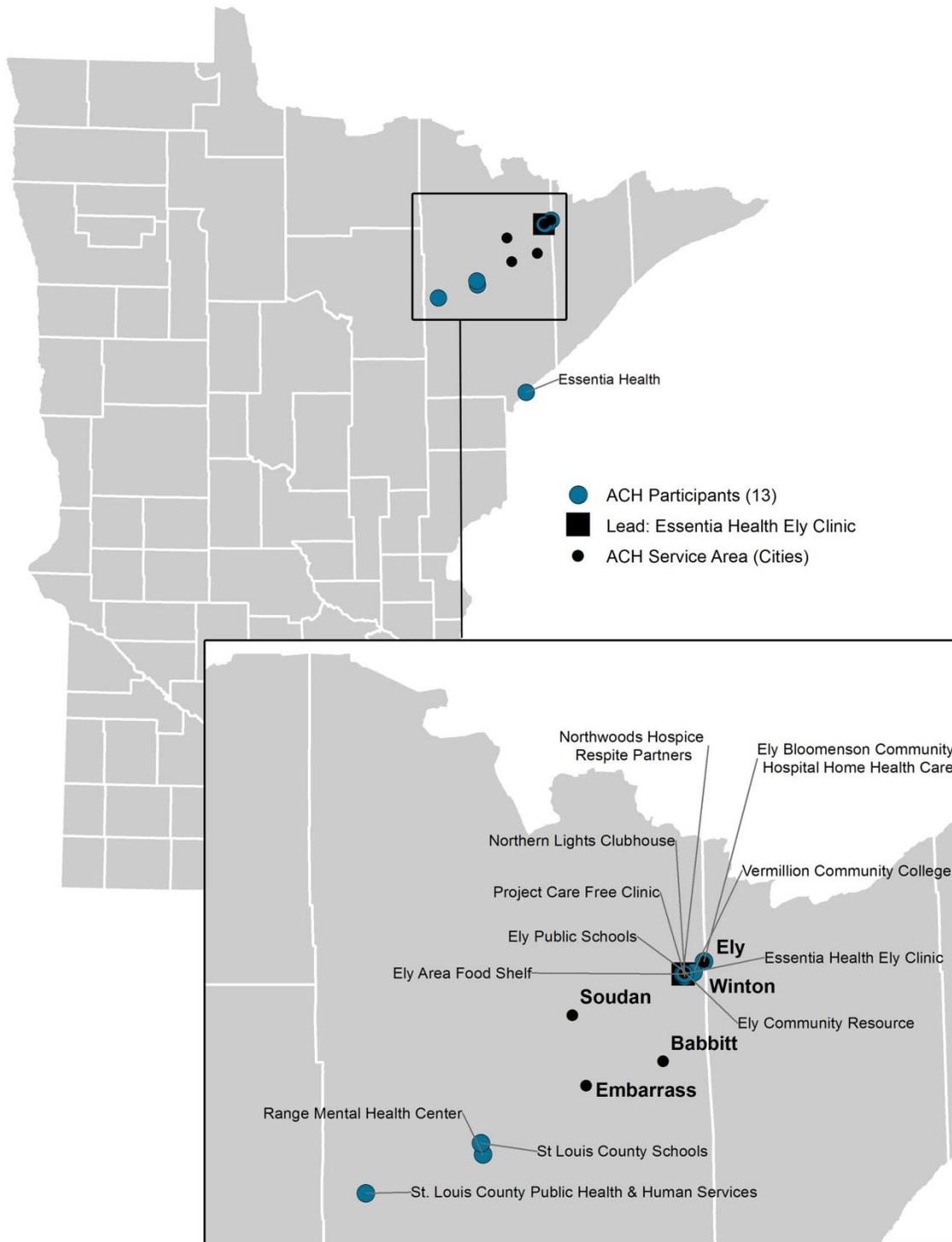
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

CentraCare Health Foundation Participating Organizations

Participating Organizations (11)	Organization Description
African Women’s Alliance	Human Services Provider
Casa Guadalupe	Human Services Provider
Catholic Charities	Human Services Provider
CentraCare Health Foundation (CentraCare Health System)	Health Care System (Medicaid IHP)
Central Minnesota Community Empowerment Organization	Human Services Provider
Central Minnesota Legal Services	Legal Services
Create CommUNITY	Community-Based Organization
GRIP/ISAIAH	Community-Based Organization
Lutheran Social Service of Minnesota	Disability Service Provider
Novo Nordisk	Consultant
Perseverancia	Human Services Provider

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

3. Ely Community Care Team



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

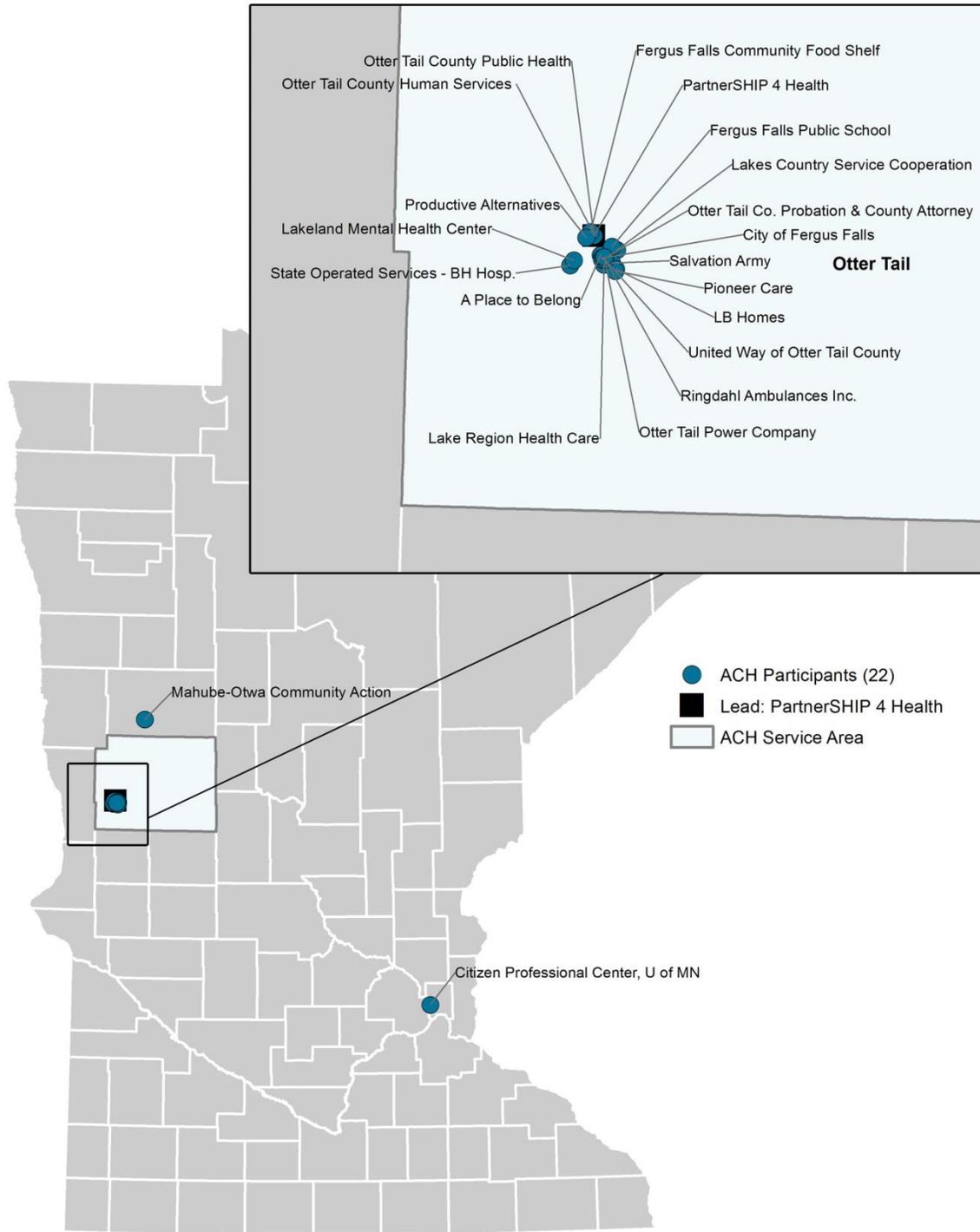
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Ely Community Care Team Participating Organizations

Participating Organizations (13)	Organization Description
Ely Area Food Shelf	Human Services Provider
Ely Bloomenson Community Hospital Home Health Care	Long-Term Post-Acute and/or Home Care Services Provider
Ely Community Resource	Human Services Provider
Ely Public Schools	Academic Institution
Essentia Health	Health Care System [Medicare Shared Savings Program (MSSP) ACO and Medicaid IHP; HCH Certification]
Essentia Health Ely Clinic	Health Care Clinic
Northern Lights Clubhouse	Community Behavioral Health Organization
Northwoods Hospice Respite Partners	Long-Term Post-Acute and/or Home Care Services Provider
Project Care Free Clinic	Health Care Clinic
Range Mental Health Center	Community Behavioral Health Organization
St. Louis County Schools	Academic Institution
St. Louis County Public Health & Human Services	County Public Health and Human Services
Vermillion Community College	Academic Institution

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

4. Greater Fergus Falls Accountable Community for Health



Note: Plotted organizations may overlap because they are in close proximity. The location used to represent the lead organization is Otter Tail County Public Health. One out-of-state organization is not plotted.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

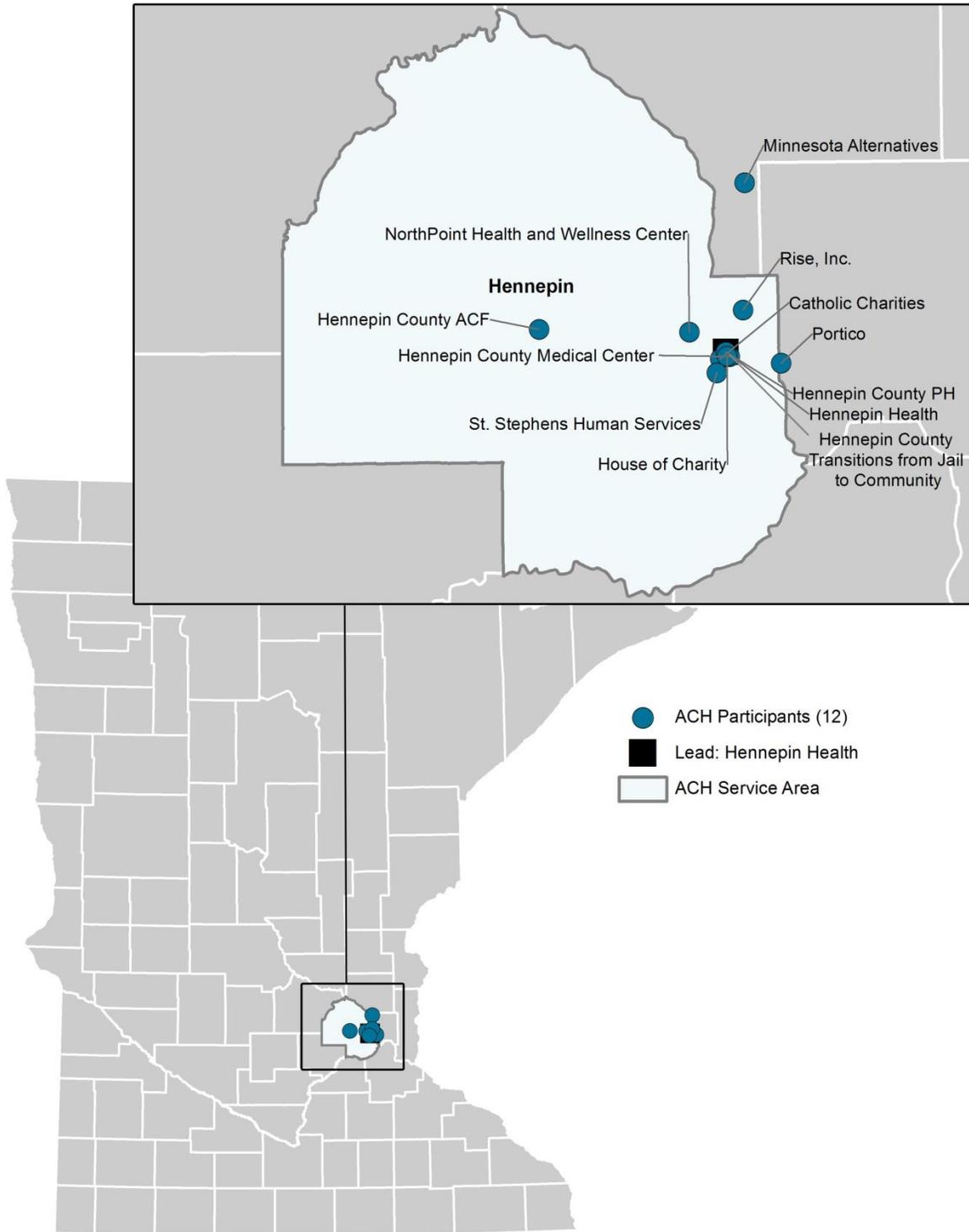
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Greater Fergus Falls Participating Organizations

Participating Organizations (22)	Organization Description
A Place to Belong	Community Behavioral Health Organization
Childcare Alive Program	Human Services Provider
Citizen Professional Center, U of M	Consultant (Vendor)
City of Fergus Falls	City Government
Fergus Falls Community Food Shelf	Human Services Provider
Fergus Falls Public School	Academic Institution
Lake Region Health Care (Lake Region Healthcare Corporation)	Health Care System (Medicaid IHP)
Lakeland Mental Health Center	Community Behavioral Health Organization
Lakes Country Service Cooperation	Human Services Provider
LB Homes	Long-Term Post-Acute and/or Home Care Services Provider
Mahube-Otwa Community Action	Human Services Provider
Otter Tail County Human Services	County Human Services
Otter Tail County Probation and County Attorney	Government Services
Otter Tail County Public Health	County Public Health
Otter Tail Power Company	Utility Company
PartnerSHIP 4 Health	County Partnership
Pioneer Care	Long-Term Post-Acute and/or Home Care Services Provider
Productive Alternatives, Incorporated	Disability Services Provider
Ringdahl Ambulances Inc.	Emergency Medical Services (EMS) Provider
Salvation Army	Community-Based Organization
State Operated Services-Behavioral Health Hospital	Health Care System
United Way of Otter Tail County	Community-Based Organization

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

5. Hennepin County Correctional Clients



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

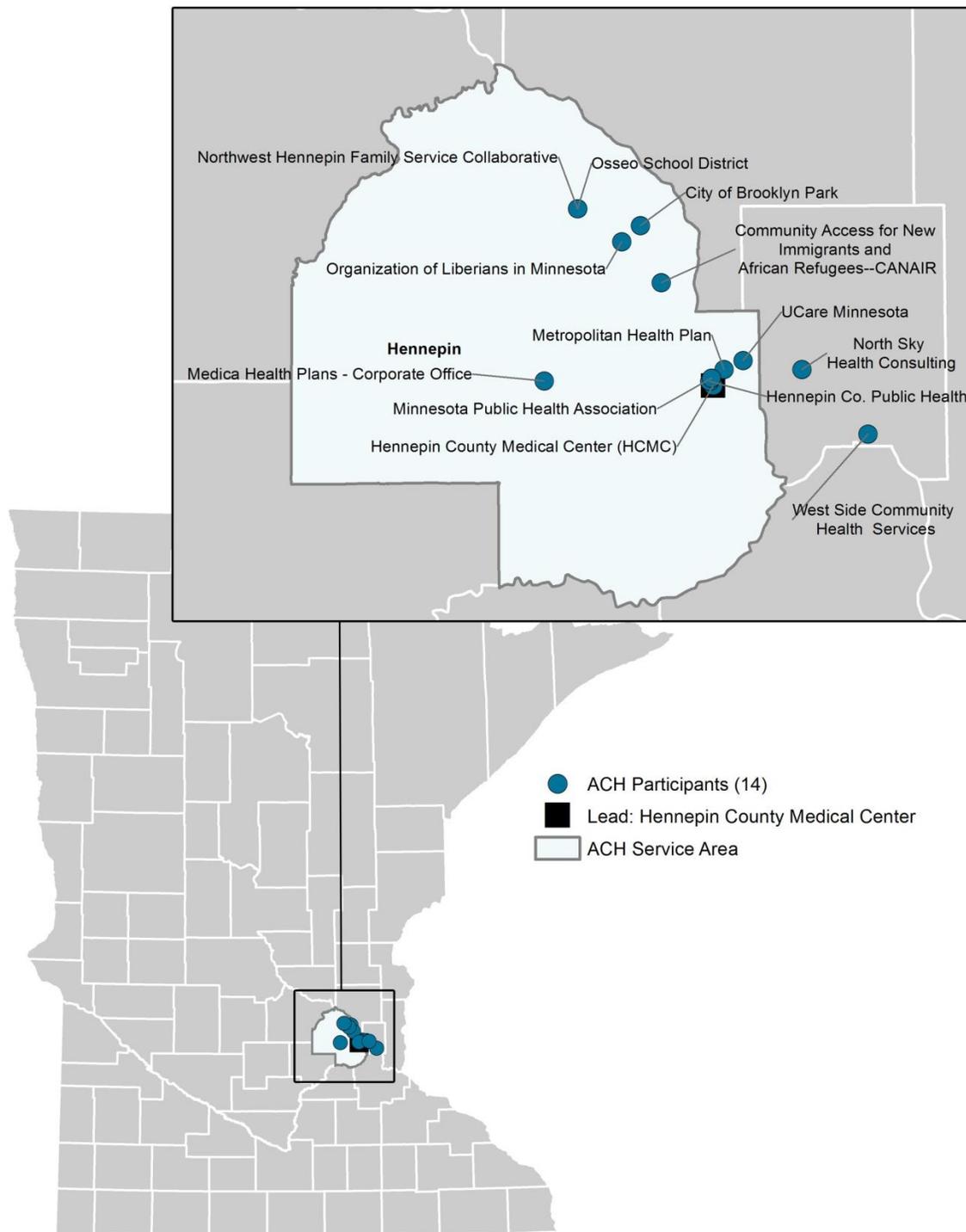
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Hennepin County Correctional Clients Participating Organizations

Participating Organizations (12)	Organization Description
Catholic Charities	Human Services Provider
Hennepin County ACF	Correctional Facility
Hennepin County Medical Center (HCMC)	Health Care System (Medicaid IHP; HCH Certification)
Hennepin County Public Health	County Public Health
Hennepin County Transitions from Jail to Community	Human Services Provider
Hennepin Health	Health Care Provider Network (Safety Net ACO)
House of Charity	Human Services Provider
Minnesota Alternatives	Community Behavioral Health Organization
NorthPoint Health and Wellness Center	Health Care Clinic
Portico	Health and Human Services Organization
Rise, Incorporated	Disability Services Provider
St. Stephens Human Services	Human Services Provider

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

6. Hennepin County Medical Center (HCMC) Community Care Team



Note: Plotted organizations may overlap because they are in close proximity. One partner is not plotted due to out of state or unverified addresses.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

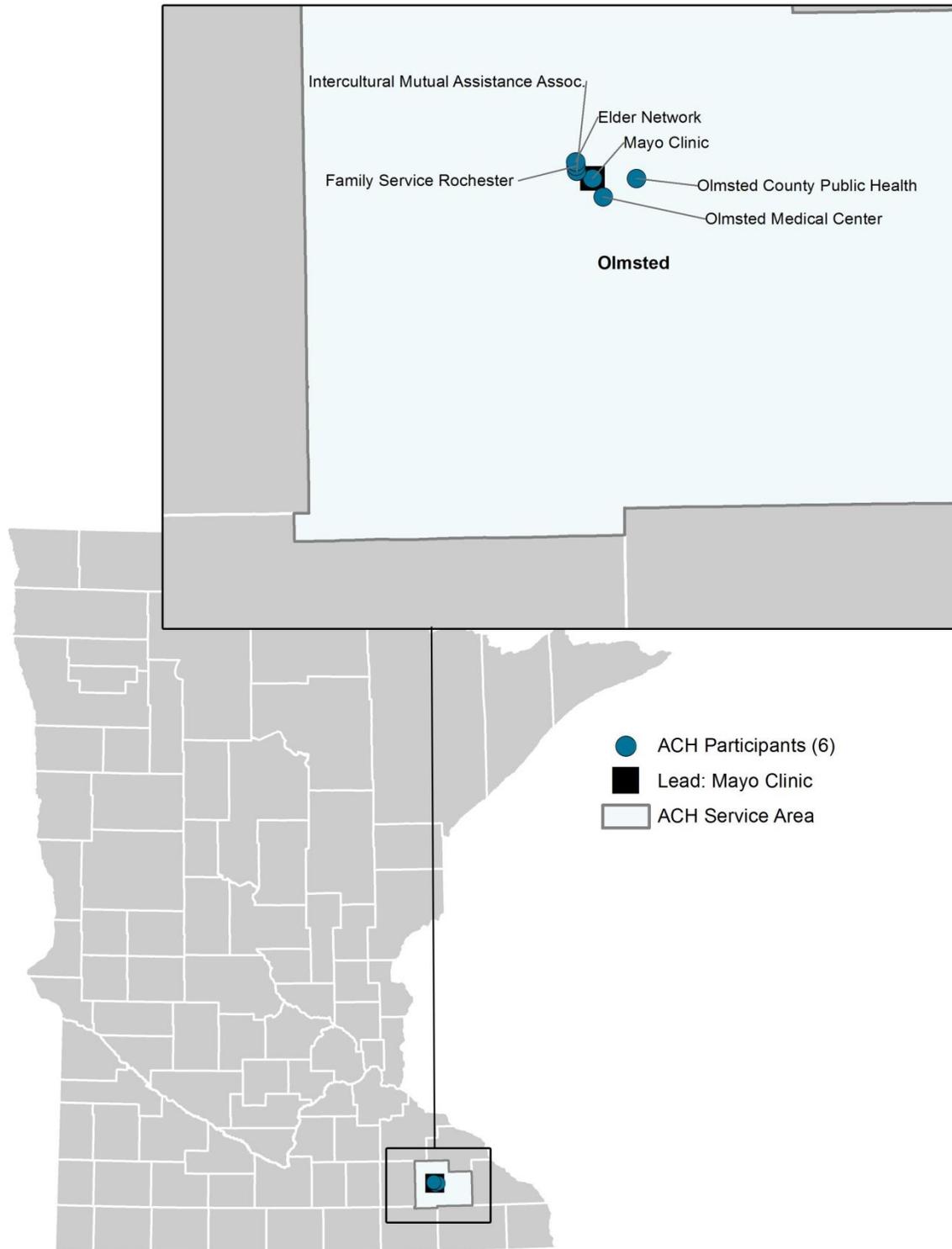
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

HCMC Community Care Team Participating Organizations

Participating Organizations (14)	Organization Description
City of Brooklyn Park	City Government
Community Access for New Immigrants and African Refugees-CANAIR	Human Services Provider
Hennepin County Medical Center (HCMC)	Health Care System (Medicaid IHP; HCH Certification)
Hennepin County Public Health	County Public Health
Institute for Healthcare Improvement: SCALE Initiative	Consultant (Vendor)
Medica Health Plans-Corporate Office	Health Plan
Metropolitan Health Plan	Health Plan
Minnesota Public Health Association	Association
North Sky Health Consulting	Consultant (Vendor)
Northwest Hennepin Family Service Collaborative	Community-Based Organization
Organization of Liberians in Minnesota	Human Service Provider
Osseo School District	Academic Institution
UCare Minnesota	Health Plan
West Side Community Health Services	Health Care Clinic (FQHC, HCH Certification)

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

7. Mayo Community Care Team



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

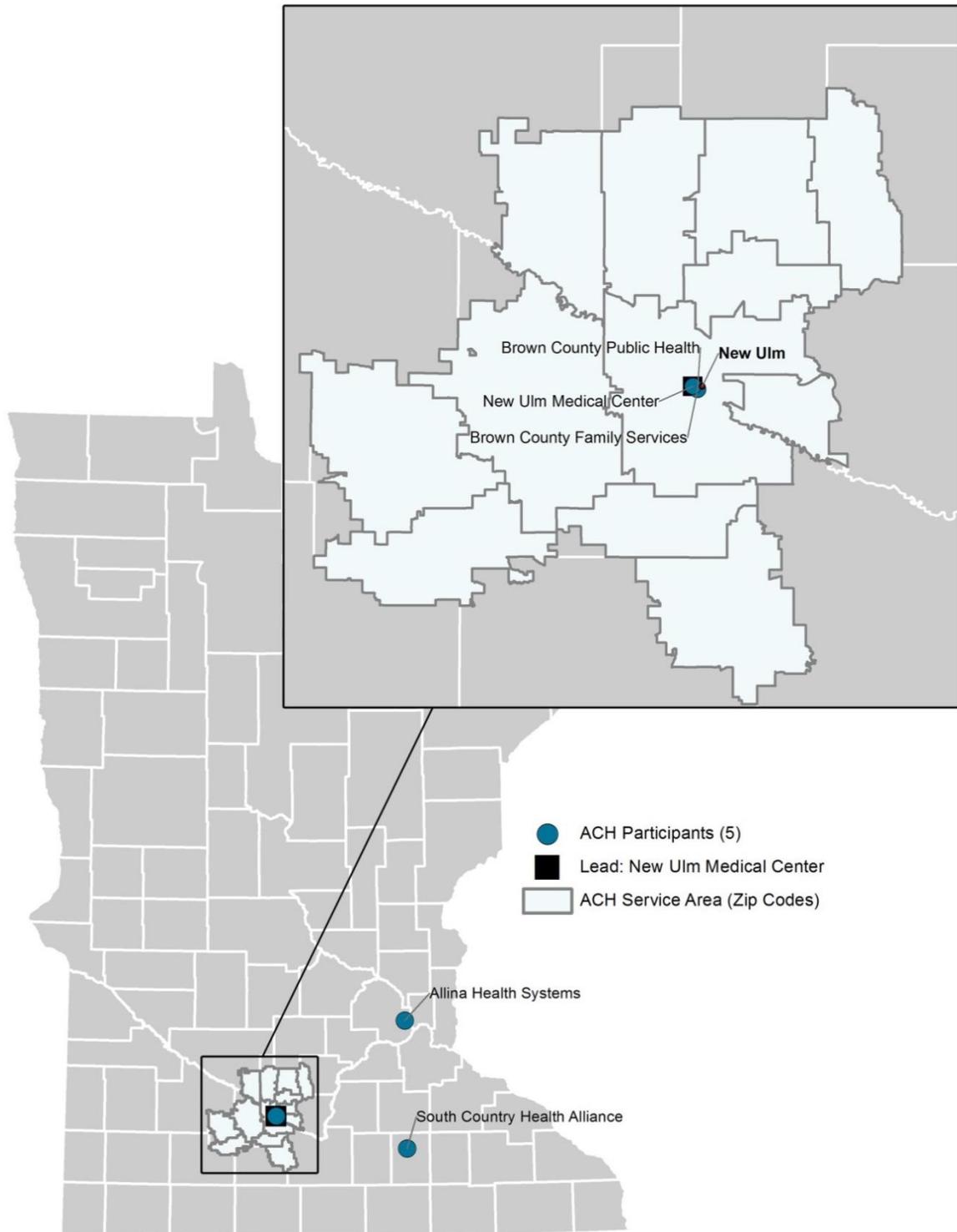
Mayo Community Care Team Participating Organizations

Participating Organizations (6)	Organization Description
Elder Network	Human Services Provider
Family Service Rochester	Human Services Provider
Intercultural Mutual Assistance Association	Human Services Provider
Mayo Clinic (Mayo Clinic d/b/a Mayo Clinic Rochester)	Health Care System (Medicaid IHP)
Olmsted County Public Health	County Public Health
Olmsted Medical Center	Health Care System

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.



8. New Ulm Medical Center



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

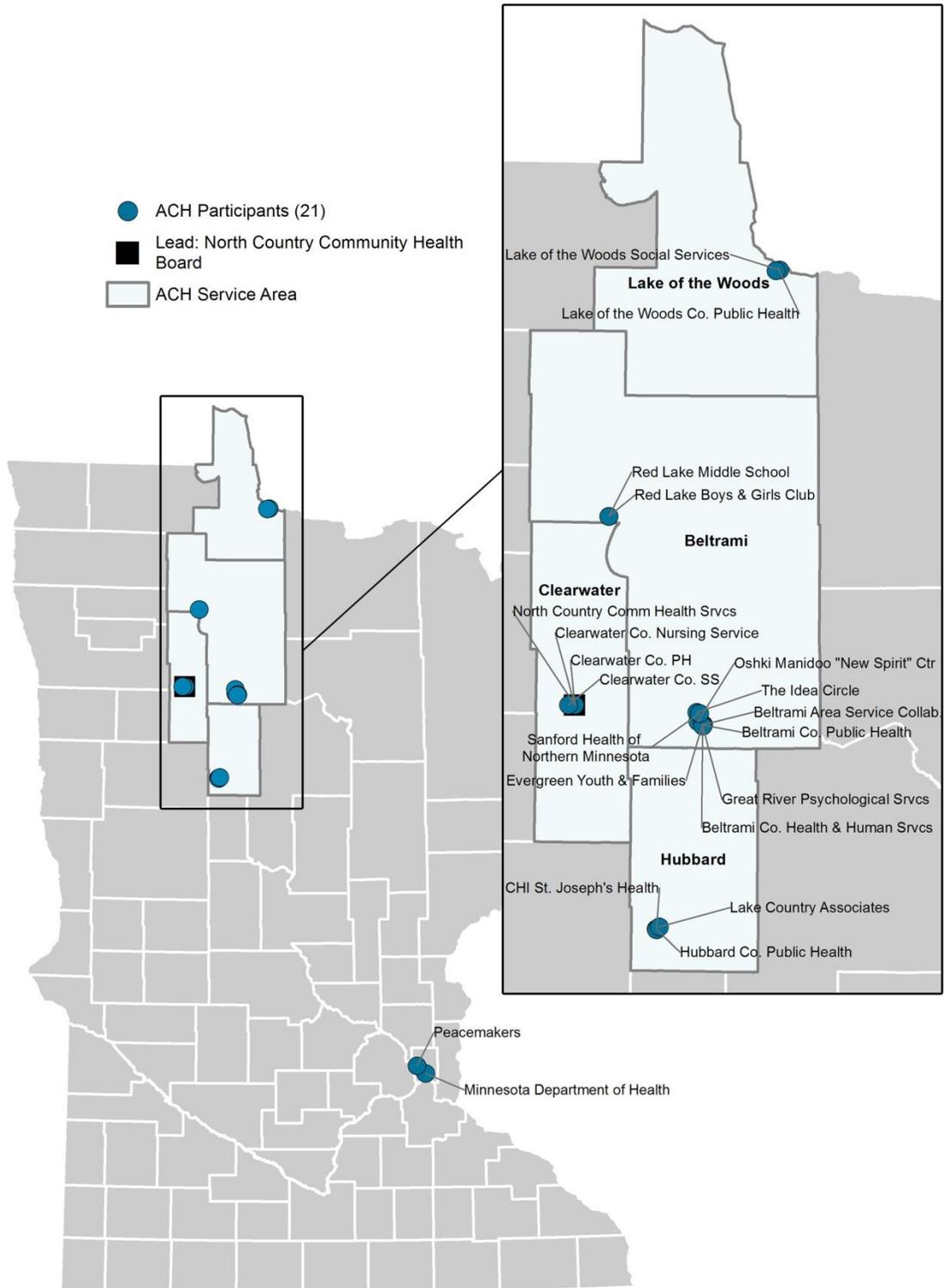
New Ulm Medical Center Participating Organizations

Participating Organizations (5)	Organization Description
Allina Health Systems (Northwest Metro Alliance)	Health Care System (Allina and HealthPartners Medicaid IHP; Medicare ACO)
Brown County Family Services	County Human Services
Brown County Public Health	County Public Health
New Ulm Medical Center	Health Care System
South Country Health Alliance	Health Plan

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.



9. North Country Community Health Services



Note: Plotted organizations may overlap because they are in close proximity. The service area also includes White Earth Nation.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

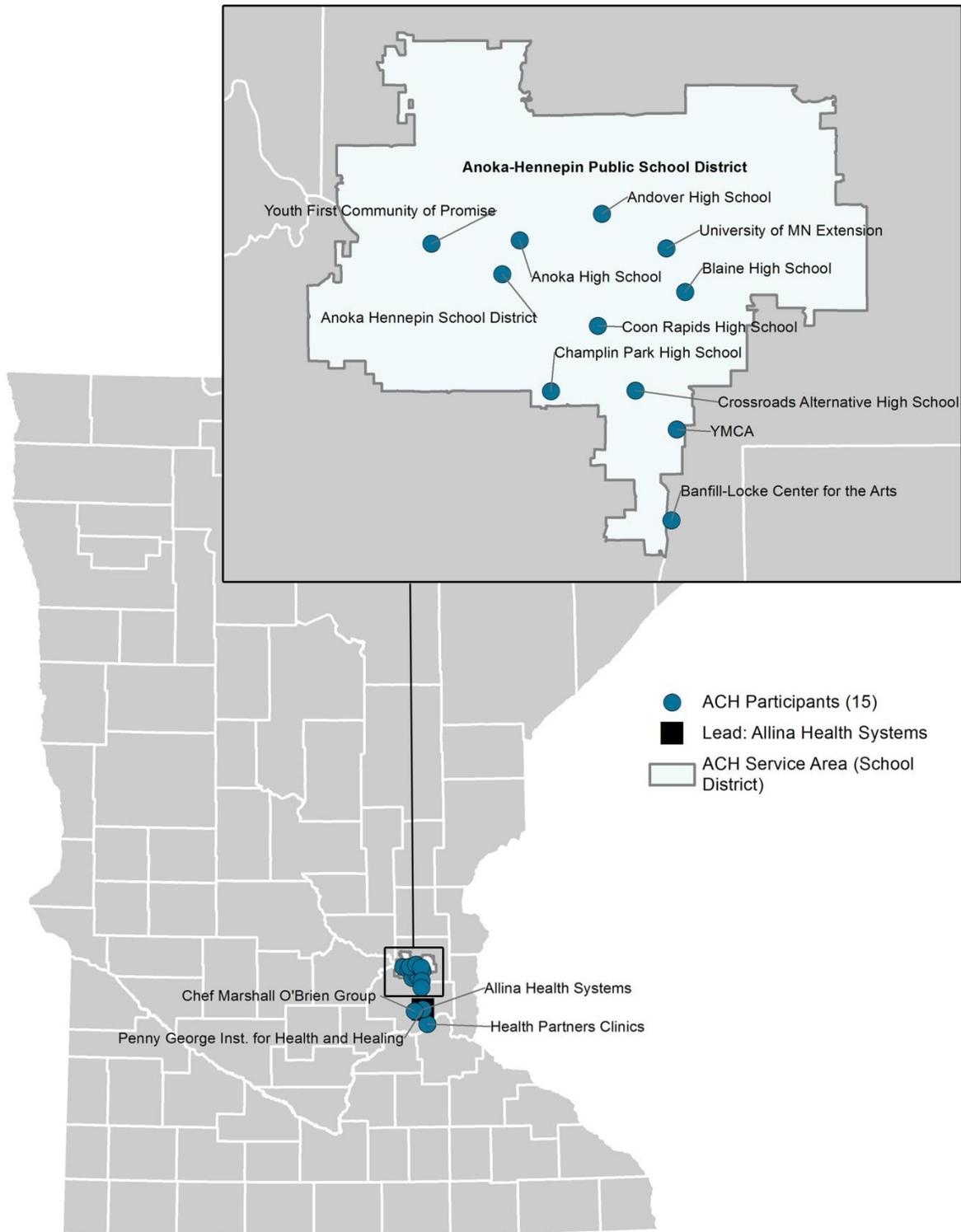
North Country Community Health Services Participating Organizations

Participating Organizations (21)	Organization Description
Beltrami Area Service Collaborative	Community Behavioral Health Organization
Beltrami County Health & Human Services	County Public Health and Human Services
Beltrami County Public Health	County Public Health
CHI St. Joseph’s Health	Hospital
Clearwater County Nursing Service	County Public Health
Clearwater County Public Health	County Public Health
Clearwater County Social Services	County Human Services
Evergreen Youth & Families-Beltrami Area Suicide Prevention Program	Community Behavioral Health Organization
Great River Psychological Services	Community Behavioral Health Organization
Hubbard County Public Health	County Public Health
Lake Country Associates	Community Behavioral Health Organization
Lake of the Woods County Public Health	County Public Health
Lake of the Woods Social Services	County Human Services
Minnesota Department of Health	State Public Health Agency
North Country Community Health Services	County Public Health Partnership
Oshki Manidoo “New Spirit” Center	Community Behavioral Health Organization
Peacemakers	Human Services Provider
Red Lake Boys & Girls Club	Community-Based Organization
Red Lake Middle School	Academic Institution
Sanford Health of Northern Minnesota	Health Care System (ACO)
The Idea Circle	Consultant (Vendor)

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.



10. Northwest Metro Healthy Student Partnership



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

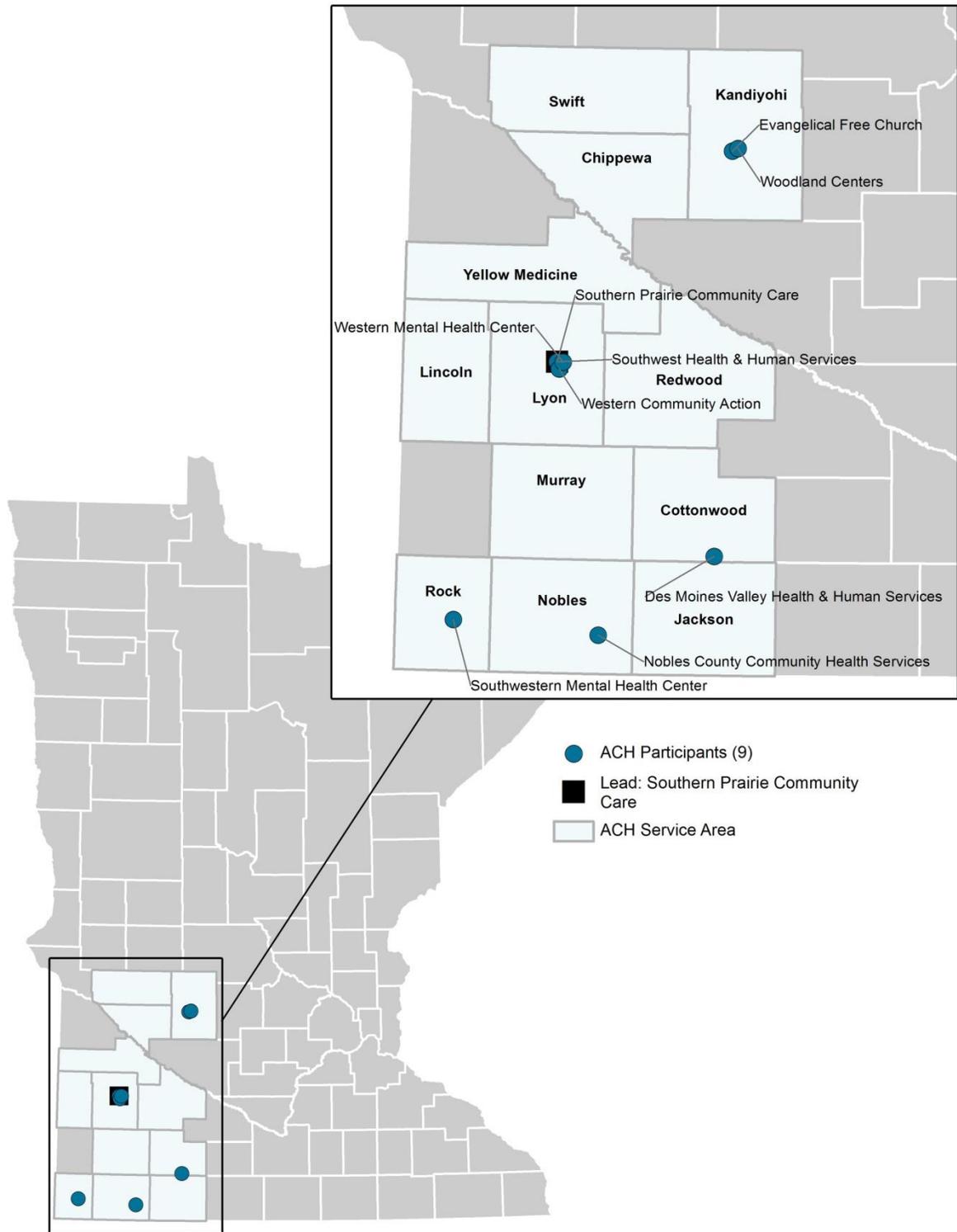
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Northwest Metro Healthy Student Partnership Participating Organizations

Participating Organizations (15)	Organization Description
Allina Health Systems (Northwest Health Alliance)	Health Care System (Medicaid IHP; Medicare ACO)
Andover High School	Academic Institution
Anoka Hennepin School District	Academic Institution
Anoka High School	Academic Institution
Banfill-Locke Center for the Arts	Community-Based Organization
Blaine High School	Academic Institution
Champlin Park High School	Academic Institution
Chef Marshall O'Brien Group	Consultant (Vendor)
Coon Rapids High School	Academic Institution
Crossroads Alternative High School	Academic Institution
Health Partners Clinics	Health Care Clinic
Penny George Institute for Health and Healing – Allina Health System	Health Care System
University of Minnesota Extension	Academic Institution
YMCA	Community-Based Organization
Youth First Community of Promise	Human Services Provider

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

11. Southern Prairie Community Care



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

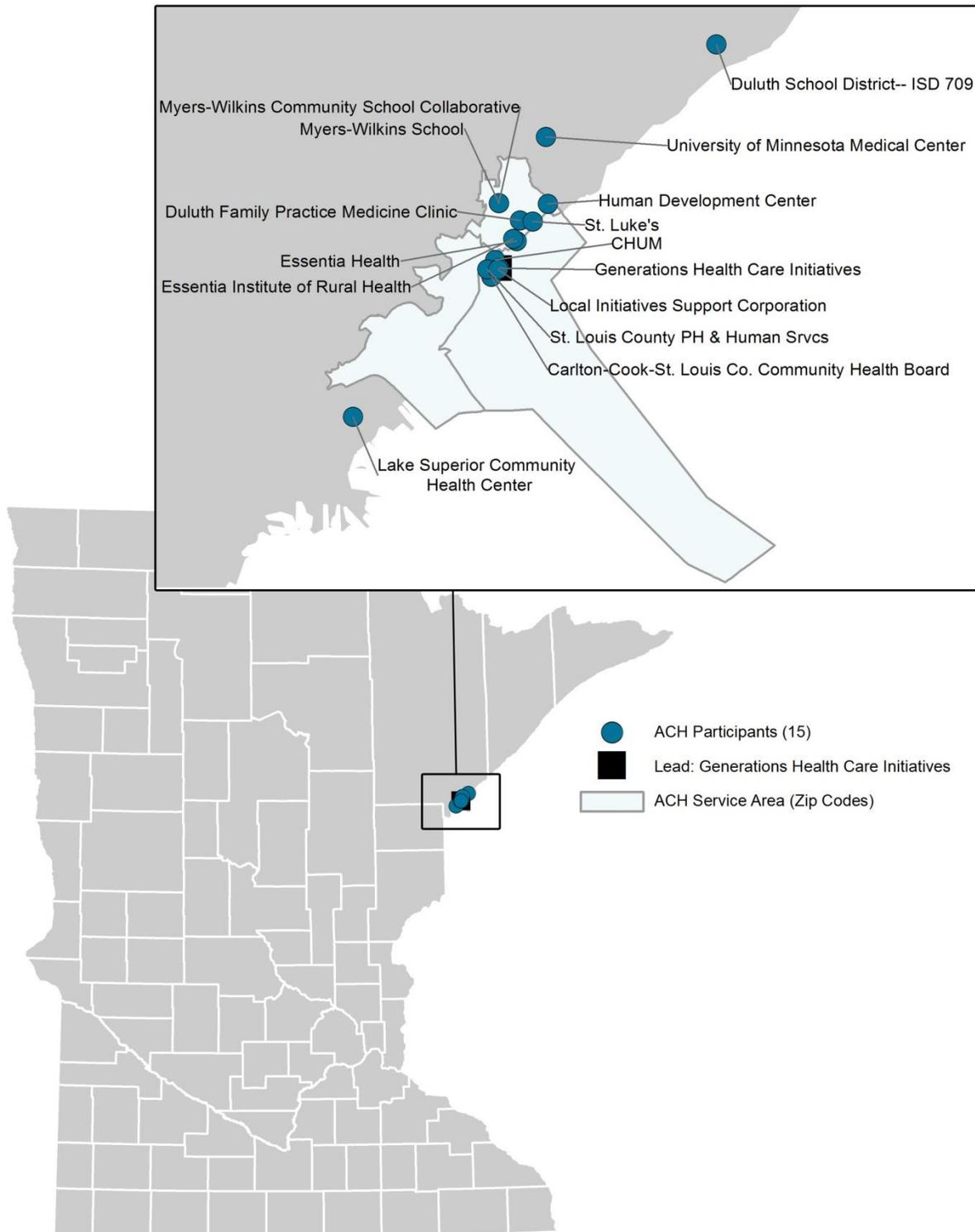
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Southern Prairie Community Care Participating Organizations

Participating Organizations (9)	Organization Description
Des Moines Valley Health & Human Services	City and County Public Health and Human Services
Evangelical Free Church	Faith-based Organization
Nobles County Community Health Services	County Public Health
Southern Prairie Community Care	Health Care Provider Network (Medicaid IHP)
Southwest Health & Human Services	City and County Public Health and Human Services
Southwestern Mental Health Center	Community Behavioral Health Organization
Western Community Action	Human Services Provider
Western Mental Health Center	Community Behavioral Health Organization
Woodland Centers	Community Behavioral Health Organization

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

12. Together for Health at Myers-Wilkins



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

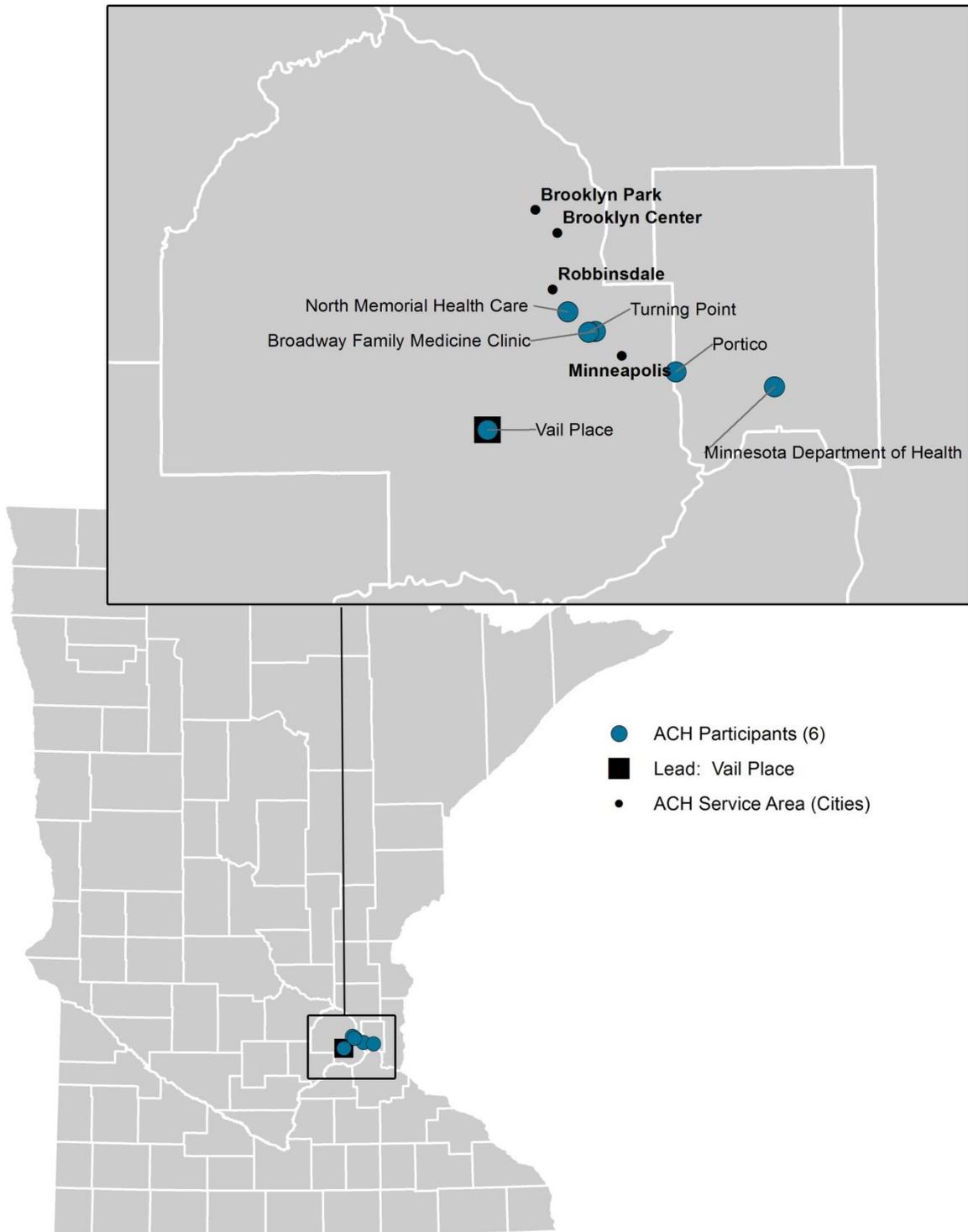
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Together for Health at Myers-Wilkins Participating Organizations

Participating Organizations (15)	Organization Description
Carlton-Cook-St. Louis Co. Community Health Board	County Public Health Partnership
CHUM	Human Services Provider
Duluth Family Practice Medicine Clinic	Health Care Clinic
Duluth School District-ISD 709	Academic Institution
Essentia Health	Health Care System (Medicare Shared Savings Plan (MSSP) ACO and Medicaid IHP; HCH Certification)
Essentia Institute of Rural Health	Research Institution
Generations Health Care Initiatives	Health and Human Services Foundation
Human Development Center-Carlton County	Community Behavioral Health Organization
Lake Superior Community Health Center	Health Care Clinic
Local Initiatives Support Corporation (LISC)	Community Development Support Organization
Myers-Wilkins Community School Collaborative	Academic Partnership
Myers-Wilkins School	Academic Institution
St. Louis County Public Health & Human Services	County Public Health and Human Services
St. Luke's	Health Care System
University of Minnesota Medical Center	Academic Institution

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

13. Total Care Collaborative



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

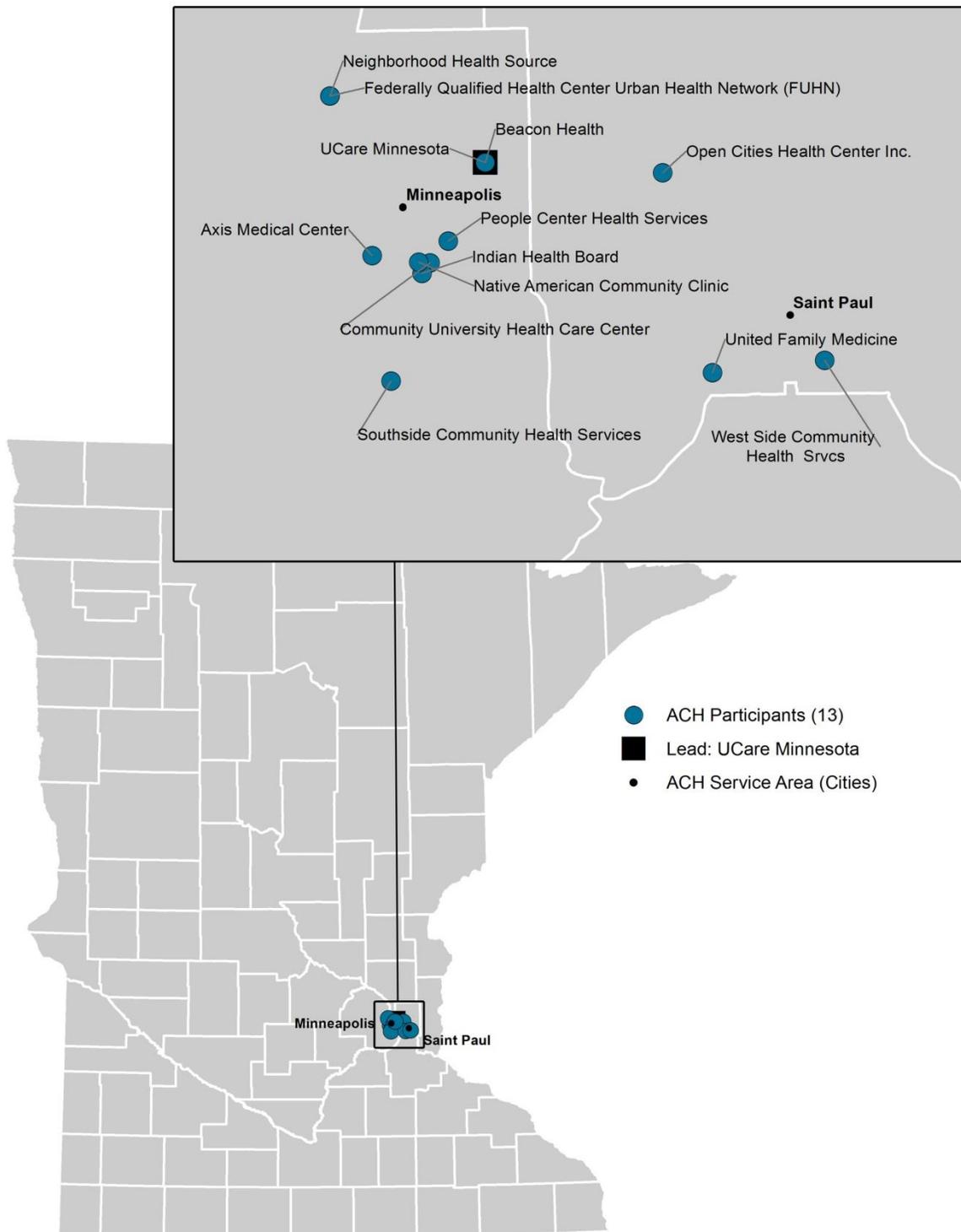
Total Care Collaborative Participating Organizations

Participating Organizations (6)	Organization Description
Broadway Family Medicine Clinic	Health Care Clinic
Minnesota Department of Health	State Public Health Agency
North Memorial Health Care (North Memorial Health Care)	Health Care System (Medicaid IHP)
Portico	Health and Human Services Organization
Turning Point	Human Services Provider
Vail Place	Community Behavioral Health Organization

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.



14. UCare/FUHN Accountable Community for Health Initiative



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

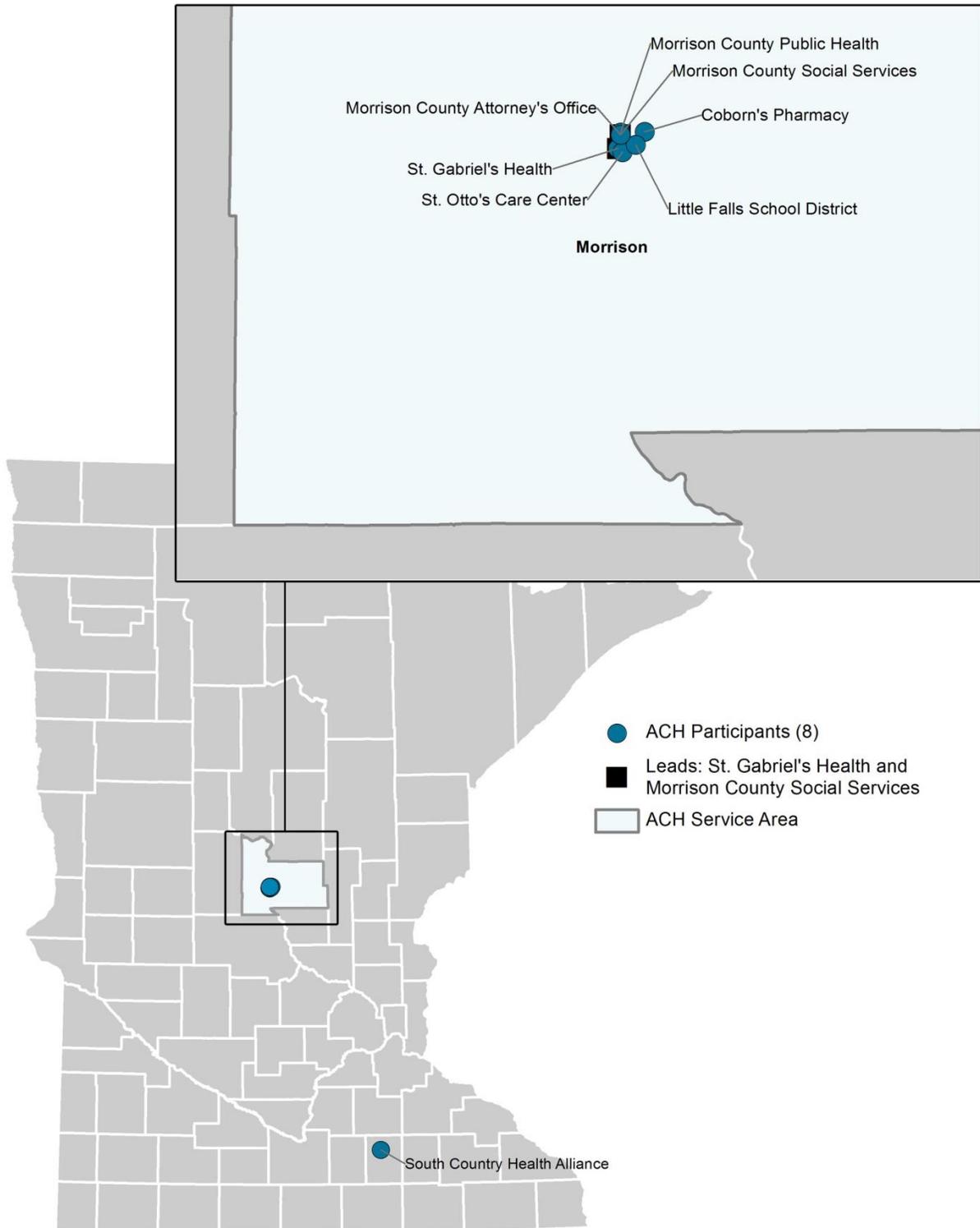
This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

UCare/FUHN ACH Participating Organizations

Participating Organizations (13)	Organization Description
Axis Medical Center	Health Care Clinic (FQHC, HCH Certification)
Beacon Health (UCare MN Location)	Community Behavioral Health Organization
Community University Health Care Center	Health Care Clinic (FQHC, HCH Certification)
Federally Qualified Health Center Urban Health Network (FUHN)	Health Care Provider Network (Medicaid IHP)
Indian Health Board	Health Care Clinic (FQHC, HCH Certification)
Native American Community Clinic	Health Care Clinic (FQHC, HCH Certification)
Neighborhood Health Source	Health Care Clinic (FQHC, HCH Certification)
Open Cities Health Center Inc.	Health Care Clinic (FQHC, HCH Certification)
People's Center Health Services	Health Care Clinic (FQHC, HCH Certification)
Southside Community Health Services	Health Care Clinic (FQHC, HCH Certification)
UCare Minnesota	Health Plan
United Family Medicine	Health Care Clinic (FQHC, HCH Certification)
West Side Community Health Services	Health Care Clinic (FQHC, HCH Certification)

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

15. Unity Family Health Care



Note: Plotted organizations may overlap because they are in close proximity.

Data Source: State Health Access Data Assistance Center (SHADAC) (October 2015). "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative." University of Minnesota, School of Public Health. Minneapolis, Minnesota.

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Unity Family Health Care Participating Organizations

Participating Organizations (8)	Organization Description
Coborn's Pharmacy	Pharmacy
Little Falls School District	Academic Institution
Morrison County Attorney's Office	Legal Services Provider
Morrison County Public Health	County Public Health
Morrison County Social Services	County Human Services
South Country Health Alliance	Health Plan (ACO arrangements)
St. Gabriel's Health	Long-Term Post-Acute and/or Home Care Services Provider
St. Otto's Care Center	Long-Term Post-Acute and/or Home Care Services Provider

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.

Technical Appendix

This appendix includes technical information on the methods for mapping Minnesota Accountable Health Model State Innovation Model (SIM) grants and programs.

Data Source

The primary data source used for map creation is: "Database: Organizations Participating in the Minnesota State Innovation Model (SIM) Initiative" developed by the State Health Access Data Assistance Center (SHADAC) for the state-level evaluation of the Minnesota Accountable Health Model. The database is an Excel worksheet and consists of organizations identified as participating in the Minnesota Accountable Health Model efforts. It includes characteristics of these organizations, such as location, organization type, and award amount, among other variables. Several resources were used to populate this database including:

- Minnesota Accountable Health Model – State Innovation Model [website](#)
- Grant applications and agreements with the State of Minnesota
- Websites of participating organizations
- Consultation with the State of Minnesota.

SHADAC is updating this database routinely as grants change and new grants are awarded. Questions about the organization database can be directed to Christina Worrall, SHADAC Senior Research Fellow, at cworrall@umn.edu or 612-624-4934.

Coding Specifications

The following table outlines how SHADAC coded key variables to generate maps:

Variable Name	Coding Specification
ACH Name	Formal ACH names were identified in a grid of ACH projects prepared by the State.
Organization Name	The organizations included as ACH participants in this deliverable are those verified by individual ACHs as active as of October 2015.
Organization Address	When addresses were not provided in grant materials, we searched websites and other online resources to locate an organization's address. If an organization consisted of multiple sites, we entered specific site locations if provided in application materials. When a specific site was not provided, we identified a site location within the grant's service area. This information was also vetted by individual ACHs through the July 2015 quarterly report process.
Organization Role	Lead: In almost all cases, we coded an organization that received the grant award as the lead organization. This information was also vetted by individual ACHs through the July 2015 quarterly report process.
Service Area	We relied on grant applications and State materials to identify proposed ACH service areas.
Organization Type	SHADAC researched participating organizations in order to assign one of nine mutually exclusive organization type categories to each active ACH participant.

Geographic Information Systems (GIS) Software

SHADAC used ArcMap 10.2.2, by ArcGIS, to create map images. Geocoding was done using the World Geocode Service within ArcGIS.

This program is part of a \$45 million State Innovation Model (SIM) cooperative agreement, awarded to the Minnesota Departments of Health and Human Services in 2013 by The Center for Medicare and Medicaid Innovation (CMMI) to help implement the Minnesota Accountable Health Model.